Abstract: Lots of anticommodification arguments turn on the idea that commodifying some things involves valuing them wrongly. But there are features of any distributive mechanism that affect its suitability for a particular good that have nothing to do with how people value that good. These features are emergent—not an amalgamation of individual participants’ attitudes. Often, there are tradeoffs between these emergent features and ways of valuing particular goods. We cannot adequately articulate these tradeoffs if we only think about the ways people value particular goods and services.